

After Action Report

Tri-County Active Violence Incident Training

August 5, 2025

Prepared for: Ingham County Sheriff's Office and Regional Response Partners

Executive Summary

The 2025 Tri-County Active Violence Incident (AVI) exercise tested the region's capacity to respond to a complex active shooter threat at Mason High School. The scenario involved multi-agency coordination among law enforcement, fire, EMS, and emergency management. While strong collaboration and rapid tactical deployment were demonstrated, persistent challenges were identified in communications, personnel tracking, triage documentation, and overall situational awareness. This report details the exercise, highlights strengths and challenges, and demonstrates how CERA directly addresses identified gaps.

Background & Scenario Context

Scenario 1 simulated an 18-year-old male student, Michael, conducting an armed assault at Mason High School. The exercise included over 80 actors simulating victims with various injuries. Law enforcement and emergency services participated.



Exercise Schedule

Tested rapid deployment of law enforcement contact teams, establishment of Unified Command, and integration of Rescue Task Forces for casualty movement.

Actor and responder registration & safety briefings

07:00

Scenario 1
Tested rapid deployment of law enforcement contact teams, establishment of Unified Command, and integration of Rescue Task Forces for casualty movement.

10:00

Team & Responder debriefs

11:45

Strengths Identified



Unified Command established quickly across Mason PD, Ingham SO, and Mason FD.



Rapid deployment of multi-agency contact teams demonstrated interoperability.



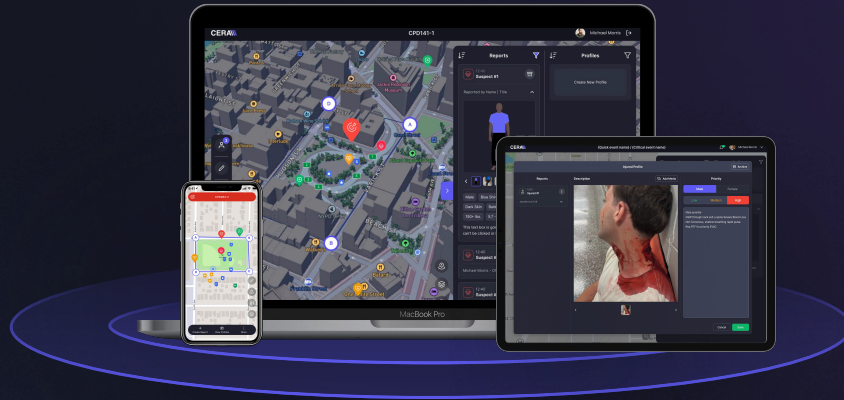
Effective pairing of law enforcement and fire/EMS into Rescue Task Forces (RTFs).



Realistic casualty distribution enhanced training realism.



Leadership engagement ensured capture of lessons learned.



Areas of Improvements



Communications Overload on Dispatch and Channels.



Difficulty maintaining real-time accountability of responders.



Casualty triage inconsistently documented and relayed.



Redundant tasking due to fragmented situational awareness.



Gaps in transition from threat neutralization to medical evacuation

Lessons Learned



Dispatch bottlenecks limited the speed of information flow.



A shared operating picture was absent, leading to misallocation of resources.



Manual radio-based updates slowed tactical and medical decision-making.

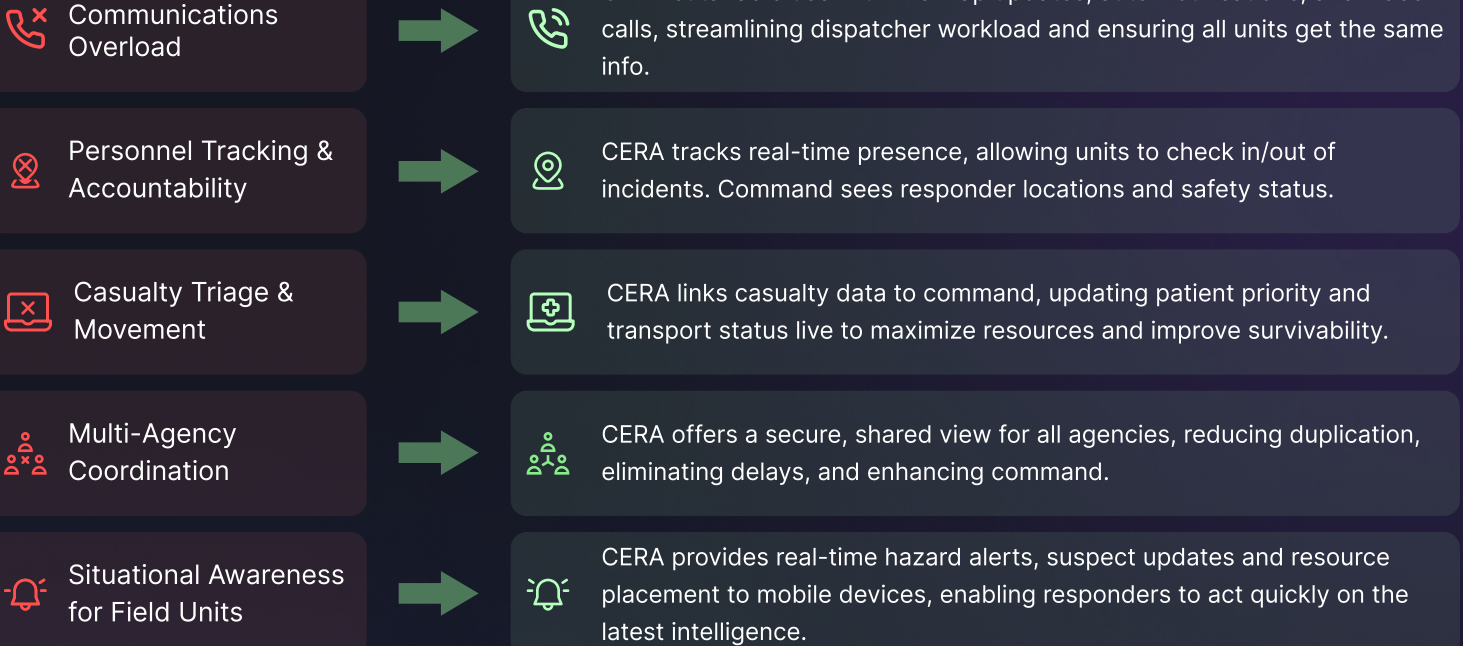


Personnel tracking was incomplete, raising accountability concerns.

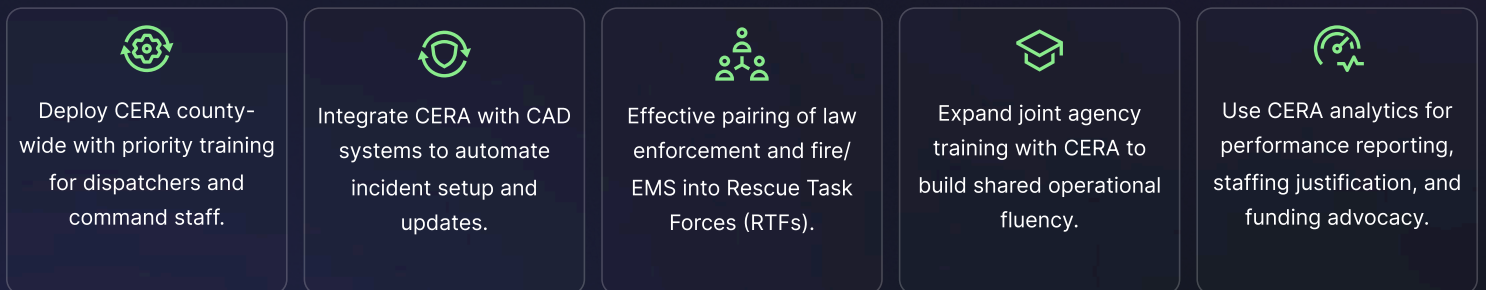


Multi-agency response requires standardized digital coordination tools

Solving Problems With CERA



Recommendations



Conclusion

The 2025 Tri-County AVI exercise demonstrated both the strengths of regional cooperation and the persistent gaps in communications, accountability, and operational efficiency. CERA provides a comprehensive solution: reducing dispatcher workload, enhancing efficiency, maximizing resource allocation, and ensuring accountability of personnel. Most importantly, CERA enables faster, safer, and more effective responses that save lives and protect first responders. By institutionalizing CERA into regional protocols, agencies can ensure a modern, data-driven, and life-saving approach to critical incident management.